



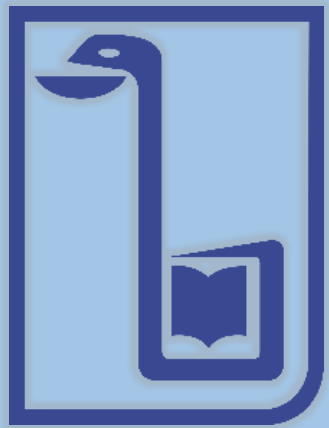
# Odesa National Medical University

## Internationalization Strategy. Vision for 2030

Approved by Academic Council of ONMedU  
28<sup>th</sup> December, 2023



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A photograph of a grand, classical building entrance. The facade features a series of large, arched niches supported by tall, fluted columns. In the central niche, a statue of a woman in a long, flowing white dress stands with her right arm raised. To the left and right of the central niche are large, rectangular plaques with text in Cyrillic script. A wide, dark stone staircase leads up to the entrance, flanked by ornate metal railings with a repeating geometric pattern. The overall scene is brightly lit, suggesting a sunny day.

# Introduction



Living in globalization age forms the various forms of the international cooperation in many areas of university's culture. Networking and dialogue with international partners have been part of everyday life of Odesa National Medical University. For instance, collaboration as part of the Bologna Process and participation in the international education programmes such as Erasmus+ have proved themselves valuable in this respect. Greater internationalization will be the key to success of Ukrainian higher education.

This Internationalization Strategy is based on an understanding of internationalization as a holistic process geared towards integrating global, international and intercultural dimensions into the objectives and content of higher medical education and into its entire teaching and learning, research and clinical environment.

The Internationalization Strategy sets out how we plan further development of our strong international tradition and reputation to ensure that we are best positioned to contribute and thrive in the years ahead.

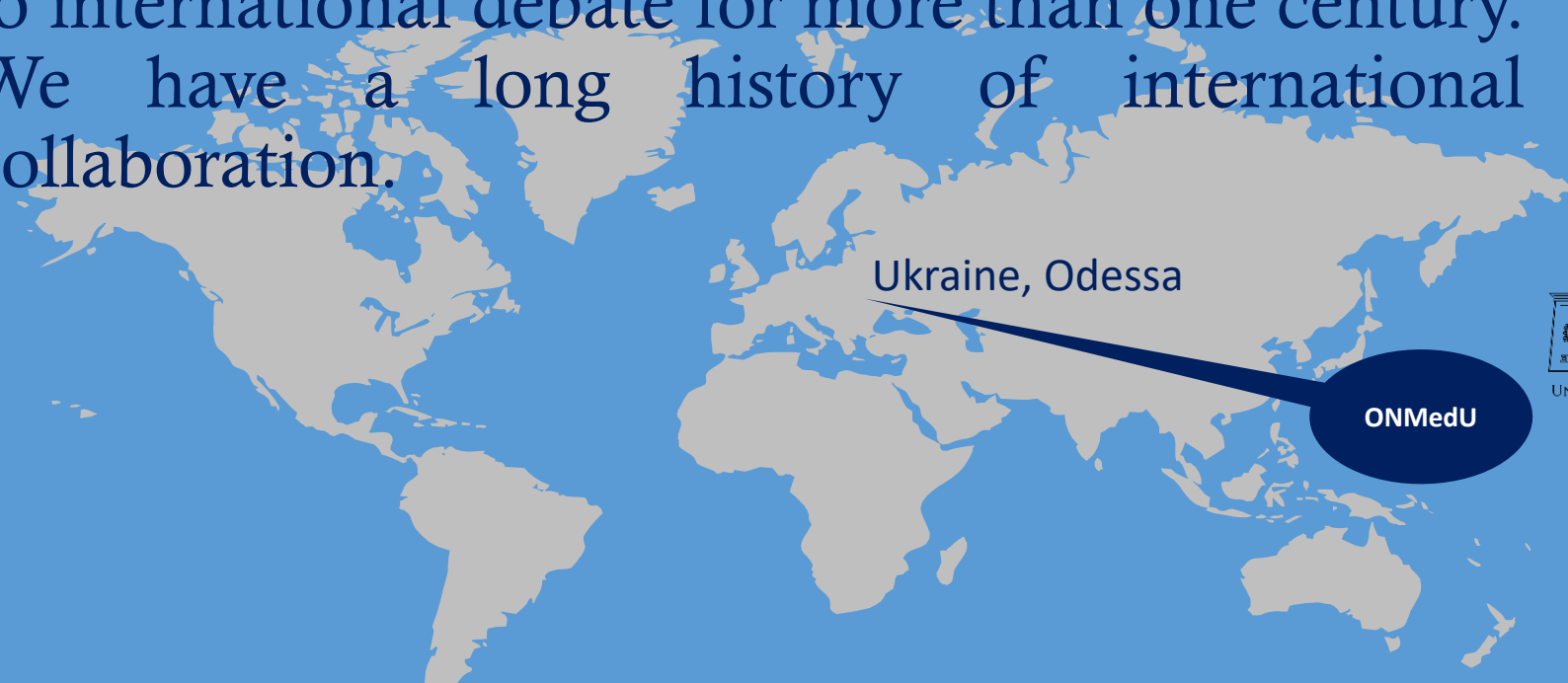
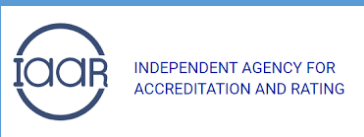
In order to continue successfully along this path, this Strategy proposes five goals to be met by 2030. The first goal meets the necessity to promote a comprehensive culture of internationalization as a background for Strategy's effective realization. Goal two concerns a key element of internationalization: the mobility of higher education students, teachers and general university staff. Goals three and four relate to quality assurance in higher education, research and clinical activity, and the fifth to strengthening position of Odesa National Medical University in the global knowledge society.

It touches all levels of the university and, for instance, is reflected in course content and teaching methods, research and clinical activity with an international focus, assessment criteria, measures to promote mobility, the values and standards embraced at Odesa National Medical University, financing decisions or staff development processes. It involves all of the members of university.

This Strategy focuses on promoting a comprehensive culture of internationalization that touches all areas of higher education, research and clinical activity of the University.



Odesa National Medical University has been attractive for international students from many European and Asian countries and contributing to international debate for more than one century. We have a long history of international collaboration.



LITHUANIAN UNIVERSITY OF HEALTH SCIENCES



UNIVERSIDAD DE MÁLAGA



UNIVERSIDAD DE SEVILLA



UNIVERSITETI I MJEKËSISË, TIRANË



Slovak Aid



- ✓ We have more than 60 contracts with scientific and educational institutions from 25 countries.
- ✓ ONMedU is a member of 20 international societies.
- ✓ Over 30 completed international grant programmes.
- ✓ Over 20 doctors honoris causa from 10 countries.





# Vision for 2030

- ✓ **Our mission** is to improve public health through continuous training of health workers and participation in leading medical research influencing clinical knowledge and practice.
- ✓ **Our vision:** Odesa National Medical University will be recognized as a leader in medical education, research and medical practice, and will play an active role in raising the standard of living of members of the local, national and international communities.
- ✓ **Our strategic aim** is to provide highly competitive educational, research, expert and medical services to the population of Ukraine and southern Europe.



*“We are aimed to develop the opportunities of modern society for sustainable development. University’s society is oriented towards international cooperation and financial stability, creation of highly competitive intellectual environment, is responsible for supporting and promoting the basic principles and directions of the Odesa National Medical University.*

*We operate on an international stage and this must be reflected in all strategic tasks of university.*



Rector, academician, Doctor  
of Medical Sciences,  
professor

**Valeriy Zaporozhan**





# Odesa National Medical University are accredited by Independent Agency for Accreditation and Rating according to the standards of World Federation of Medical Education (WFME) (December 2021)

- International institutional accreditation
- International initial (ex-ante) program accreditation Medicine (master`s degree)
- International program accreditation
  - ✓ Dentistry (master`s degree)
  - ✓ Pharmacy (master`s degree)



Recognised







**Priority  
directions and  
strategic goals**



**1**

**Strengthening university's position in the global academic society**

**2**

**International quality assurance of clinical activity**

**3**

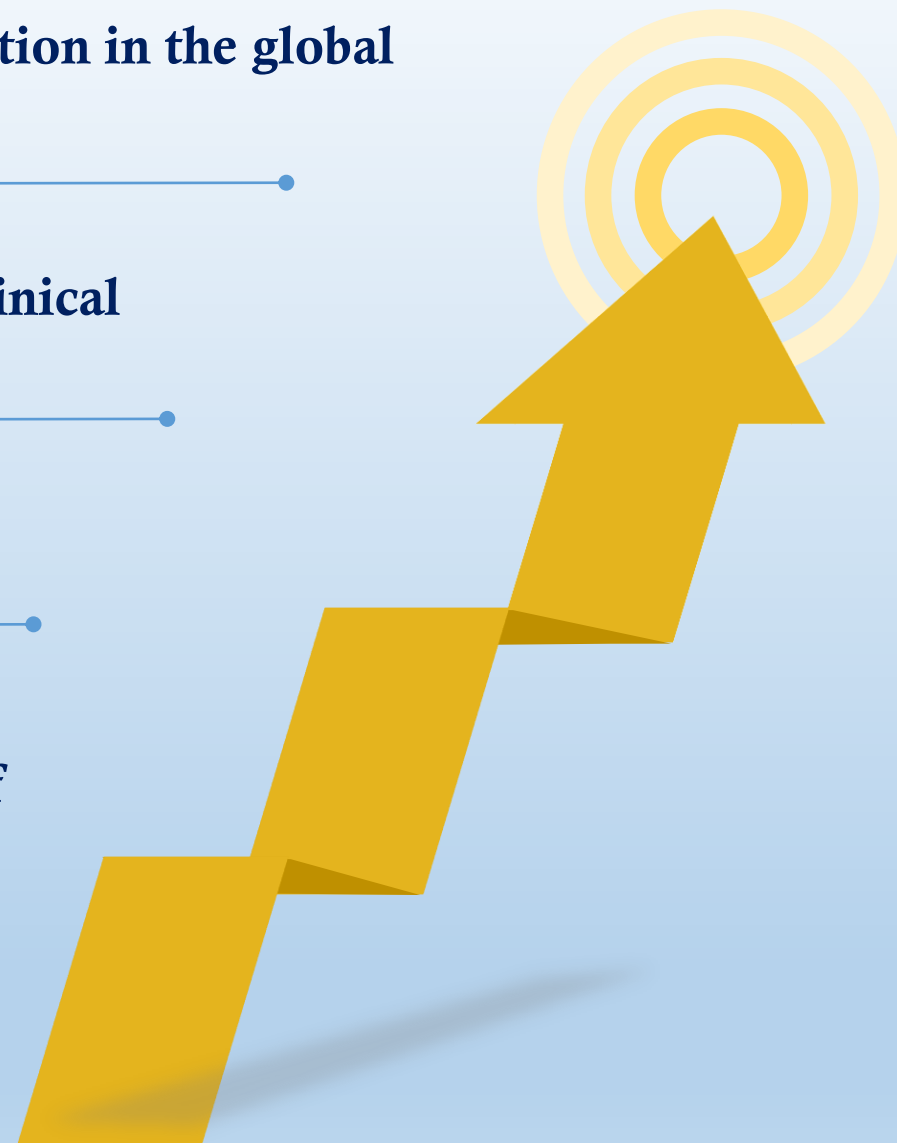
**International quality assurance in higher education and research**

**4**

**Promote an effective academic mobility of students, academic and general university staff**

**5**

**Promote a comprehensive culture of internationalization**

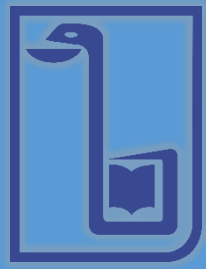






# Key outcomes and actions





# Key outcomes

To reach our overarching objective of strengthening university's position in the global academic society, we will seek to achieve the following key outcomes:

- ✓ A broad international understanding of what we stand for and what we offer
- ✓ Attracting the best students worldwide to study with us
- ✓ World-renowned research that attracts the best academics worldwide to work with us
- ✓ Knowledge that is valued and applied by business and government worldwide.







# Goal. Promote a comprehensive culture of internationalization.

## *Objectives for implementation*

- Further develop an internationalization strategy, involving all members of higher education and focusing particularly on increasing quality and efficiency. Monitor the targets set based on predefined indicators.
- Embed the all-encompassing approach to internationalizing study, teaching, research and clinical activity in all the university's development plans and strategies.
- Expand the number of courses taught in a foreign language and foreign-language degree programmes.
- Take greater account of international and intercultural aspects in recruitment and staff development processes such as staff appraisals.
- Introduce measures to increase attractiveness for foreign higher education students and teachers and improve the welcoming culture for incoming students and teachers.
- Expand international cooperation by extending the range of joint programmes.
- Expand the number of language learning courses available to teachers and higher education staff.



# Goal. Promote an effective academic mobility.

## *Objectives for implementation*

- Expand the mobility of teachers under existing partnerships and/or structured mobility programmes through internal incentive and recognition schemes.
- Promote the mobility of university's staff, e.g. by providing more information on the opportunities to spend time abroad on continuing professional development that are provided for in international education programmes.
- Promote mobility amongst doctoral students.
- Make mobility windows an integral part of degree programmes.
- Increase mobility for members of under-represented groups of students, particularly by providing more advice and support.
- Expand the grant system to provide better financial support to under-represented groups of students.
- Increase the percentage of trainee teachers who have experienced mobility as part of their education.
- Place greater emphasis on ECTS credits obtained abroad when determining the “examination intensity” of degree courses for the purposes of university funding.





# Goal. International quality assurance in higher education and research.

## *Objectives for implementation*

- Integrate international and intercultural skills into all curricula for master's degrees and doctorates.
- Develop quality-assured processes to incorporate individual learning experiences at the institutional level.
- Improve how students' achievements abroad are recognised and counted towards their overall performance.
- Create new opportunities for grants to be co-financed.
- Expand the grant programmes, focusing particularly on master and doctoral students.
- Participate in world-known university rankings
- Streamline and further professionalise recruitment and admissions processes for all undergraduate and postgraduate students.
- Provide and secure a greater volume of resources from international research partnerships and increase the use of our intellectual property worldwide.



# Goal. International quality assurance of clinical activity.

## *Objectives for implementation*

- Integrate international and intercultural clinical experience.
- Develop quality-assured processes for clinical activity.
- Create new opportunities for medical and non-medical staff development
- Ensure data integrity for implementing quality assurance and control in clinical research
- Improve the efficiency of medical services by further development of service delivery norms and clinical guidelines.
- Expand the grant system to provide better financial support to clinical activity.
- Foster international cooperation and strategic partnerships.
- Ensure the use of advanced technologies in clinical activity.





# Goal. Strengthening university's position in the global academic society.

## *Objectives for implementation*

- Implement measures to strengthen the ties between international graduates and Odesa National Medical University as their former host university.
- Get Odesa National Medical University more involved in European and Asian academic society.
- Provide accessible information about the range of our international activity and services by developing web-based materials to act as a gateway to the international aspects, covering areas such as research databases; graduates and affiliates; academic engagement and expertise; and student resources.
- Optimize the marketing of Odesa National Medical University as a center for higher medical education.
- Develop our alumni network further so that they can help form networks and contacts and build reputation in key countries and regions.
- Put greater investment into (and respond quickly and flexibly to) market research in priority countries.
- Focus on building strategic partnerships.



We will continue to develop a strong international focus and awareness in all our staff and in all that we do.







# Useful contacts

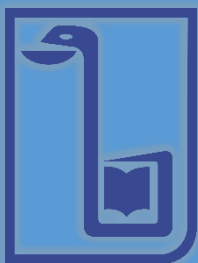


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